### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, DC 20549** 

FORM 8-K

### **CURRENT REPORT**

### PURSUANT TO SECTION 13 OR 15(D) OF THE **SECURITIES EXCHANGE ACT OF 1934**

Date of report (Date of earliest event reported): April 30, 2018



### TRUEBLUE, INC.

(Exact Name of Registrant as Specified in Its Charter)

Washington (State or Other Jurisdiction of Incorporation)

001-14543 (Commission File Number)

91-1287341 (IRS Employer Identification No.)

1015 A Street, Tacoma, Washington (Address of Principal Executive Offices)

98402 (Zip Code)

(253) 383-9101 (Registrant's Telephone Number, Including Area Code) Not Applicable (Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below	ow if the Form 8-K	filing is intended to	simultaneously s	satisfy the filing of	obligation of the	registrant under any	of the following pr	ovisions kee
General Instruction A.2. below	):							

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company □

	se the extended transition	

#### Item 2.02. Results of Operations and Financial Condition.

On April 30, 2018, TrueBlue, Inc. (the "company") issued a press release (the "Press Release") reporting its financial results for the first quarter ended April 1, 2018, and revenue and earnings guidance for the second quarter of 2018, a copy of which is attached hereto as Exhibit 99.1 and the contents of which are incorporated herein by this reference. Also attached to this report as Exhibit 99.2 is a slide presentation relating to the financial results for the first quarter ended April 1, 2018 (the "Earnings Results Presentation"), which will be discussed by management of the company on a live conference call at 2:00 p.m. Pacific Time (5:00 p.m. Eastern Time) on Monday, April 30, 2018. The Earnings Results Presentation is also available on the company's website at www.trueblue.com.

In accordance with General Instruction B.2. of Form 8-K, the information contained above in this report (including the Press Release and the Earnings Results Presentation) shall not be deemed "Filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall the Press Release or the Earnings Results Presentation be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing. This report will not be deemed a determination or an admission as to the materiality of any information in the report that is required to be disclosed solely by Regulation FD.

#### Item 7.01. Regulation FD Disclosure.

We are also attaching our Investor Presentation (the "Investor Presentation") to this report as Exhibit 99.3, which we will reference in ourQ1 2018 earnings results discussion and which may be used in future investor conferences. The Investor Presentation is also available on the company's website at www.trueblue.com.

In accordance with General Instruction B.2. of Form 8-K, the information contained above in this report (including the Investor Presentation) shall not be deemed "Filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall the Investor Presentation be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing. This report will not be deemed a determination or an admission as to the materiality of any information in the report that is required to be disclosed solely by Regulation FD.

#### Item 9.01. Financial Statements and Exhibits.

#### (d) Exhibits

- 99.1 Press Release dated April 30, 2018
- 99.2 Earnings Results Presentation for April 30, 2018 conference
- 99.3 Investor Presentation

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly

authorize	ed.		
		TRUEBLUE, INC.	
		(Registrant)	
Date:	4/30/2018	By:	/s/ Derrek L. Gafford
			Derrek L. Gafford
			Chief Financial Officer and Executive Vice President

### EXHIBIT INDEX

Exhibit Number	Exhibit Description	Filed Herewith
<u>99.1</u>	Press Release dated April 30, 2018	<u>X</u>
<u>99.2</u>	Earnings Results Presentation for April 30, 2018 conference call	<u>X</u>
<u>99.3</u>	Investor Presentation	<u>X</u>

#### TRUEBLUE REPORTS FISCAL FIRST QUARTER 2018 RESULTS

TACOMA, WA-April 30, 2018-- TrueBlue, Inc. (NYSE:TBI) announced today its fiscalfirst quarter 2018 results.

Revenue was \$554 million, a decrease of 2 percent, compared to revenue of \$568 million in the fiscal first quarter of 2017. Net income per diluted share was \$0.22, an increase of 100 percent, compared to \$0.11 in the fiscal first quarter of 2017. Adjusted net income per diluted share! was \$0.31, an increase of 48 percent, compared to \$0.21 in the fiscal first quarter of 2017.

"We are off to a strong start this year with earnings per share growth of 100 percent," TrueBlue CEO Steve Cooper said. "While revenue was down modestly, growth in our PeopleScout business accelerated to over 20 percent, and we are taking the right actions to return the PeopleReady business to growth. Programs to reduce the cost of services are working, resulting in our ninth consecutive quarter of gross margin expansion and a three percent increase in gross profit for the quarter."

"We are making good progress with our digital strategy. Prospective PeopleScout clients are excited about our new talent acquisition technology, Affinix<sup>M</sup>, and adoption of our PeopleReady mobile staffing technology, JobStack<sup>TM</sup>, is increasing. We have the right strategy to differentiate our services and position the business for profitable long-term growth."

TrueBlue also announced today the divestiture of PlaneTechs, a provider of skilled mechanics and technicians to the aviation sector, which was completed in March. PlaneTechs made up less than 2 percent of total company revenue and the divestiture is not expected to have a meaningful impact on operating income. The action will further enable the company to focus on larger market, higher growth, and higher profit margin opportunities.

#### 2018 Outlook

The company estimates revenue for the fiscal second quarter of 2018 to range from \$585 million to \$600 million. It also expects net income per diluted share to range from \$0.32 to \$0.38. Adjusted net income per diluted share sexpected to range from \$0.47 to \$0.53.

Management will discuss fiscal first quarter 2018 results on a webcast at 2 p.m. PT (5 p.m. ET), today, Monday, Apr. 30. The webcast can be accessed on TrueBlue's website: <a href="https://www.trueblue.com">www.trueblue.com</a>.

#### **About TrueBlue:**

TrueBlue (NYSE: TBI) is a leading provider of specialized workforce solutions that help clients achieve business growth and improve productivity, while connecting approximately 740,000 people with work in 2017. TrueBlue's PeopleReady segment offers industrial staffing services, PeopleManagement offers contingent and productivity-based on-site industrial staffing services, and PeopleScout offers Recruitment Process Outsourcing (RPO) and Managed Service Provider (MSP) solutions to a wide variety of industries. Learn more at <a href="https://www.trueblue.com">www.trueblue.com</a>.

<sup>1</sup> See the financial statements accompanying the release and the company's website for more information on non-GAAP terms.

#### **Forward-looking Statements**

This document contains forward-looking statements relating to our plans and expectations, all of which are subject to risks and uncertainties. Such statements are based on management's expectations and assumptions as of the date of this release and involve many risks and uncertainties that could cause actual results to differ materially from those expressed or implied in our forward-looking statements including: (1) national and global economic conditions, (2) our ability to attract and retain customers, (3) our ability to maintain profit margins, (4) new laws and regulations that could have a material effect on our operations or financial results, (5) our ability to successfully complete and integrate acquisitions (6) our ability to attract sufficient qualified candidates and employees to meet the needs of our customers, (7) our ability to successfully execute on new business strategies and initiatives such as the consolidation of our service lines and leveraging of mobile technology, and (8) uncertainty surrounding the interpretation and application of the recent 2017 Tax Cuts and Jobs Act and any reduction or change in tax credits we utilize, including the Work Opportunity Tax Credit. Other information regarding factors that could affect our results is included in our Securities Exchange Commission (SEC) filings, including the company's most recent reports on Forms 10-K and 10-Q, copies of which may be obtained by visiting our website at www.trueblue.com under the Investor Relations section or the SEC's website at www.sec.gov. We assume no obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise, except as required by law. Any other reference to future financial estimates are included for informational purposes only and subject to risk factors discussed in our most recent filings with the SEC.

In addition, we use several non-GAAP financial measures when presenting our financial results in this document. Please refer to the reconciliations between our GAAP and non-GAAP financial measures in the appendix to this document and on our website at www.trueblue.com under the Investor Relations section for a complete perspective on both current and historical periods. The presentation of these non-GAAP financial

measures is used to enhance the understanding of certain aspects of our financial performance. It is not meant to be considered in isolation, superior to, or as a substitute for the directly comparable financial measures prepared in accordance with U.S. GAAP, and may not be comparable to similarly titled measures of other companies.

Contact: Derrek Gafford, EVP & CFO 253-680-8214

# TRUEBLUE, INC. SUMMARY CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

		13 Weeks Ended		
(in thousands, except per share data)	Aŗ	or 1, 2018	Apr 2, 201	17
Revenue from services	\$	554,388	\$ 568	3,244
Cost of services		411,120	428	3,815
Gross profit		143,268	139	,429
Selling, general and administrative expense		125,763	121	,844
Depreciation and amortization		10,090	11	,174
Income from operations		7,415	6	5,411
Interest and other income (expense), net		2,204		74
Income before tax expense		9,619	6	5,485
Income tax expense		864	1	,811
Net income	\$	8,755	\$ 4	1,674
Net income per common share:				
Basic	\$	0.22	\$	0.11
Diluted	\$	0.22	\$	0.11
Weighted average shares outstanding:				
Basic		40,443	41	,637
Duoie		40,694		,937

# TRUEBLUE, INC. SUMMARY CONSOLIDATED BALANCE SHEETS

(Unaudited)

(in thousands)	Apr 1, 2018	Dec 31, 2017
ASSETS		
Cash and cash equivalents	\$ 26,636	\$ 28,780
Accounts receivable, net	322,388	374,273
Other current assets	29,806	25,226
Total current assets	378,830	428,279
Property and equipment, net	57,142	60,163
Restricted cash and investments	242,766	239,231
Goodwill and intangible assets, net	323,468	331,309
Other assets, net	51,745	50,049
Total assets	\$ 1,053,951	\$ 1,109,031
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities	\$ 197,753	\$ 212,419
Long-term debt, less current portion	69,621	116,489
Other long-term liabilities	222,641	225,276
Total liabilities	490,015	554,184
Shareholders' equity	563,936	554,847
Total liabilities and shareholders' equity	\$ 1,053,951	\$ 1,109,031

# TRUEBLUE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

		13 Weeks Er	ided
(in thousands)	A	pr 1, 2018	Apr 2, 2017
Cash flows from operating activities:			
Net income	\$	8,755 \$	4,674
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization		10,090	11,174
Provision for doubtful accounts		2,209	1,446
Stock-based compensation		3,409	3,304
Deferred income taxes		1,370	726
Other operating activities		(572)	1,080
Changes in operating assets and liabilities:			
Accounts receivable		42,679	49,077
Income tax receivable		(2,842)	9,565
Other assets		(1,964)	3,627
Accounts payable and other accrued expenses		(4,878)	(15,015)
Accrued wages and benefits		(9,991)	(16,071)
Workers' compensation claims reserve		(4,579)	(1,957)
Other liabilities		1,149	2,488
Net cash provided by operating activities		44,835	54,118
Cash flows from investing activities:			
Capital expenditures		(1,911)	(6,167)
Divestiture of business		8,500	_
Purchases of restricted investments		(3,299)	(14,975)
Maturities of restricted investments		6,417	4,423
Net cash provided by (used in) investing activities		9,707	(16,719)
Cash flows from financing activities:			
Net proceeds from stock option exercises and employee stock purchase plans		395	491
Common stock repurchases for taxes upon vesting of restricted stock		(2,086)	(2,400)
Net change in revolving credit facility		(46,301)	(57,367)
Payments on debt		(567)	(567)
Net cash used in financing activities		(48,559)	(59,843)
Effect of exchange rate changes on cash, cash equivalents and restricted cash		(760)	(339)
Net change in cash, cash equivalents, and restricted cash		5,223	(22,783)
Cash, cash equivalents and restricted cash, beginning of period		73,831	103,222
Cash, cash equivalents and restricted cash, end of period	\$	79,054 \$	80,439

## TRUEBLUE, INC. NON-GAAP FINANCIAL MEASURES AND NON-GAAP RECONCILIATIONS

In addition to financial measures presented in accordance with U.S. GAAP, we monitor certain non-GAAP key financial measures. The presentation of these non-GAAP financial measures is used to enhance the understanding of certain aspects of our financial performance. It is not meant to be considered in isolation, superior to, or as a substitute for the directly comparable financial measures prepared in accordance with U.S. GAAP, and may not be comparable to similarly titled measures of other companies.

Non-GAAP Measure	Definition	<b>Purpose of Adjusted Measures</b>
EBITDA and Adjusted EBITDA	EBITDA excludes from net income: - interest and other income (expense), net, - income taxes, and - depreciation and amortization.	- Enhances comparability on a consistent basis and provides investors with useful insight into the underlying trends of the business.
	Adjusted EBITDA, further excludes: - Work Opportunity Tax Credit third-party processing fees,	- Used by management to assess performance and effectiveness of our business strategies.
	and - cloud-based software implementation costs.	<ul> <li>Provides a measure, among others, used in the determination of incentive compensation for management.</li> </ul>
Adjusted net income and Adjusted net income, per diluted share	Net income and net income per diluted share, excluding: - gain on divestiture, - amortization of intangibles of acquired businesses, as well as accretion expense related to acquisition earn-out,	- Enhances comparability on a consistent basis and provides investors with useful insight into the underlying trends of the business.
	<ul> <li>cloud-based software implementation costs,</li> <li>tax effect of each adjustment to U.S. GAAP net income, and</li> <li>adjusted income taxes to the expected effective tax rate.</li> </ul>	- Used by management to assess performance and effectiveness of our business strategies.

1. RECONCILIATION OF U.S. GAAP NET INCOME TO ADJUSTED NET INCOME AND ADJUSTED NET INCOME, PER DILUTED SHARE (Unaudited)

		Q1 2018		Q1 2017	Q2 2018 Outlook*
	13	Weeks Ended	13 W	Veeks Ended	13 Weeks Ended
(in thousands, except for per share data)		Apr 1, 2018	$\mathbf{A}_{\mathbf{j}}$	pr 2, 2017	Jul 1, 2018
Net income	\$	8,755	\$	4,674	\$ 12,900 — \$ 15,400
Gain on divestiture (1)		(1,393)		_	_
Amortization of intangible assets of acquired businesses (2)		5,221		5,864	5,100
Cloud-based software implementation costs (3)		1,715		_	2,200
Tax effect of adjustments to net income (4)		(887)		(1,642)	(1,200)
Adjustment of income taxes to normalized effective rate (5)		(675)		(5)	<del>_</del>
Adjusted net income	\$	12,736	\$	8,891	\$ 19,000 — \$ 21,500
Adjusted net income, per diluted share	\$	0.31	\$	0.21	\$ 0.47 — \$ 0.53
Diluted weighted average shares outstanding		40,694		41,937	40,700

# 2. RECONCILIATION OF U.S. GAAP NET INCOME TO EBITDA AND ADJUSTED EBITDA (Unaudited)

		Q1 2018		Q1 2017	Q2 2018 Outlook*
	13 Weeks Ended		13 V	Veeks Ended	13 Weeks Ended
(in thousands)	A	pr 1, 2018	A	pr 2, 2017	Jul 1, 2018
Net income	\$	8,755	\$	4,674	\$ 12,900 — \$ 15,400
Income tax expense		864		1,811	2,500 — 2,900
Interest and other income (expense), net		(2,204)		(74)	(400)
Depreciation and amortization		10,090		11,174	10,200
EBITDA		17,505		17,585	25,100 — 28,100
Work Opportunity Tax Credit processing fees (6)		195		272	200
Cloud-based software implementation costs (3)		1,715		_	2,200
Adjusted EBITDA	\$	19,415	\$	17,857	\$ 27,500 — \$ 30,500

<sup>\*</sup> Totals may not sum due to rounding

- (1) In mid-March 2018, we entered into an asset purchase agreement with a private, strategic buyer for the sale of our PlaneTechs service line, which resulted in a pre-tax gain of \$1.4 million.
- (2) Amortization of intangible assets of acquired businesses as well as accretion expense related to the SIMOS acquisition earnout.
- (3) Implementation costs for cloud-based systems.
- (4) Total tax effect of each of the adjustments to U.S. GAAP net income using the expected ongoing rate of 16 percent for 2018, due to the enacted U.S. Tax Cuts and Jobs Act, and 28 percent for 2017.
- (5) Adjustment of the effective income tax rate to the expected ongoing rate of 16 percent for 2018, due to the enacted U.S. Tax Cuts and Jobs Act, and 28 percent for 2017.
- (6) These third-party processing fees are associated with generating the Work Opportunity Tax Credits, which are designed to encourage employers to hire workers from certain targeted groups with higher than average unemployment rates and reduce our income taxes.

### TRUEBLUE, INC. SEGMENT INFORMATION

### 3. SEGMENT DATA (Unaudited)

	13 W	Weeks Ended		
(in thousands)	Apr 1, 2018		Apr 2, 2017	
Revenue from services:				
PeopleReady	\$ 316,83	5 \$	332,624	
PeopleManagement	183,89	2	191,686	
PeopleScout	53,66	1	43,934	
Total company	554,38	3	568,244	
Segment profit (1):				
PeopleReady	\$ 9,52	5 \$	9,994	
PeopleManagement	5,64	•	5,533	
PeopleScout	11,90	5	8,665	
Total segment profit	27,07	)	24,192	
Corporate unallocated expense	(7,66	4)	(6,335)	
Total company Adjusted EBITDA	19,41	5	17,857	
Work Opportunity Tax Credit processing fees (2)	(19	5)	(272)	
Cloud-based software implementation costs (3)	(1,71	5)	_	
EBITDA	17,50	5	17,585	
Depreciation and amortization	(10,09	J)	(11,174)	
Interest and other income (expense), net	2,20	4	74	
Income before tax expense	9,61	)	6,485	
Income tax expense	(86	4)	(1,811)	
Net income	\$ 8,75	5 \$	4,674	

<sup>(1)</sup> We evaluate performance based on segment revenue and segment profit. Segment profit includes revenue, related cost of services, and ongoing operating expenses directly attributable to the reportable segment. Segment profit excludes goodwill and intangible impairment charges, depreciation and amortization expense, unallocated corporate general and administrative expense, interest, other income and expense, income taxes, and costs not considered to be ongoing costs of the segment. Segment profit is comparable to segment adjusted EBITDA amounts reported in prior periods.

<sup>(2)</sup> These third-party processing fees are associated with generating the Work Opportunity Tax Credits, which are designed to encourage employers to hire workers from certain targeted groups with higher than average unemployment rates and reduce our income taxes.

<sup>(3)</sup> Implementation costs for cloud-based systems.



# **Q1 2018 Earnings Results**



April 30, 2018

## **Forward-Looking Statements**

This document contains forward-looking statements relating to our plans and expectations, all of which are subject to risks and uncertainties. Such statements are based on management's expectations and assumptions as of the date of this release and involve many risks and uncertainties that could cause actual results to differ materially from those expressed or implied in our forward-looking statements including: (1) national and global economic conditions, (2) our ability to attract and retain customers, (3) our ability to maintain profit margins, (4) new laws and regulations that could have a material effect on our operations or financial results, (5) our ability to successfully complete and integrate acquisitions (6) our ability to attract sufficient qualified candidates and employees to meet the needs of our customers, (7) our ability to successfully execute on new business strategies and initiatives such as the consolidation of our service lines and leveraging of mobile technology, and (8) uncertainty surrounding the interpretation and application of the recent 2017 Tax Cuts and Jobs Act and any reduction or change in tax credits we utilize, including the Work Opportunity Tax Credit. Other information regarding factors that could affect our results is included in our Securities Exchange Commission (SEC) filings, including the company's most recent reports on Forms 10-K and 10-Q, copies of which may be obtained by visiting our website at www.trueblue.com under the Investor Relations section or the SEC's website at www.sec.gov. We assume no obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise, except as required by law. Any other reference to future financial estimates are included for informational purposes only and subject to risk factors discussed in our most recent filings with the SEC.

In addition, we use several non-GAAP financial measures when presenting our financial results in this document. Please refer to the reconciliations between our GAAP and non-GAAP financial measures in the appendix to this presentation and on our website at www.trueblue.com under the Investor Relations section for a complete perspective on both current and historical periods. The presentation of these non-GAAP financial measures is used to enhance the understanding of certain aspects of our financial performance. It is not meant to be considered in isolation, superior to, or as a substitute for the directly comparable financial measures prepared in accordance with U.S. GAAP, and may not be comparable to similarly titled measures of other companies. Any comparisons made herein to other periods are based on a comparison to the same period in the prior year unless otherwise stated.

## Q1 2018 summary

### Strong earnings per share growth

- EPS +100%, adjusted EPS¹ +48%
  - Favorable income tax, gross margin, and depreciation results
  - Gain on sale of PlaneTechs (excluded from adjusted EPS)

### Modest revenue decline but gross profit up 3%

- Total revenue -2%
- PeopleReady -5%, solar industry challenges and soft trends in Southeast
- PeopleManagement -4%, -2% excluding PlaneTechs<sup>2</sup> and in-line with expectation
- PeopleScout +22%, accelerating revenue growth
- Programs to lower cost of services are working gross margin +130 bps

### Divestiture of PlaneTechs business

- Small, non-strategic asset, less than 2% of total revenue
- Concentrates our focus on larger market and higher growth and margin opportunities

### Continuing to execute on our strategy

- PeopleReady Continued progress on mobile technology
- PeopleManagement Attractive on-premise solution for larger, strategic clients
- PeopleScout #1 in RPO market, new proprietary technology, attractive margin

<sup>1</sup> See the appendix to this presentation and "Financial Information" in the investors section of our website at www.trueblue.com for a definition and full reconciliation of non-GAAP financial measures to GAAP financial results.

2 In mid-March 2018, we entered into an asset purchase agreement with a private, strategic buyer for the sale of our PlaneTechs service line. Growth presented excluding both current and prior year PlaneTechs results.

# **Financial summary**

Amounts in millions, except per share data	Q1 2018	Y/Y Change
Revenue	\$554	-2%
Net Income	\$8.8	+87%
Net Income Per Diluted Share	\$0.22	+100%
Adjusted Net Income <sup>1</sup>	\$12.7	+43%
Adj. Net Income Per Diluted Share <sup>1</sup>	\$0.31	+48%
Adjusted EBITDA <sup>1</sup>	\$19.4	+9%
Adjusted EBITDA Margin	3.5%	40 bps

- PlaneTechs divested 3 weeks before quarter end = \$3 million of lost revenue
- Net income benefited from a \$1.4 million pre-tax gain on the sale of PlaneTechs
- Lower income tax rate from U.S. Tax Cuts and Jobs Act
- Lower depreciation from certain technology investments becoming fully depreciated
- Success with programs to reduce the cost of services boosted adj. EBITDA margin

<sup>1</sup> See the appendix to this presentation and "Financial Information" in the investors section of our website at www.trueblue.com for a definition and full reconciliation of non-GAAP financial measures to GAAP financial results.

# **Gross margin and SG&A bridges**



<sup>\*</sup> Implementation costs for cloud-based systems.

# Results by segment

Amounts in millions	PeopleReady	PeopleManagement	PeopleScout
Revenue	\$317	\$184	\$54
% Growth	-5%	-4% (-2% ex-PlaneTechs)	+22%
Segment Profit <sup>1</sup>	\$9.5	\$5.6	\$11.9
% Growth	-5%	+2%	+37%
% Margin Y/Y Change	3.0% Flat	3.1% +20 bps	22.2% +250 bps
Notes:	<ul> <li>Tariffs on solar panels and soft trends in Southeast impacting revenue</li> <li>Solid segment profit margin performance in spite of revenue headwinds</li> <li>Lower workers' compensation aiding segment profit margin</li> </ul>	<ul> <li>Revenue decline of 2% excluding the divested PlaneTechs business</li> <li>Healthy new business pipeline</li> <li>SG&amp;A management produced higher segment profit margin</li> </ul>	<ul> <li>Third consecutive quarter of double-digit revenue growth</li> <li>New talent acquisition technology garnering strong interest from prospective customers</li> <li>Recruiting process efficiencies continue to drive higher segment profit margin</li> </ul>

<sup>&</sup>lt;sup>1</sup>We evaluate performance based on segment revenue and segment profit. Segment profit includes revenue, related cost of services, and ongoing operating expenses directly attributable to the reportable segment. Segment profit excludes goodwill and intangible impairment charges, depreciation and amortization expense, unallocated corporate general and administrative expense, interest, other income and expense, income taxes, and costs not considered to be ongoing costs of the segment. Segment profit is comparable to segment adjusted EBITDA amounts reported in prior periods.

## Segment strategy highlights







- Worker component of JobStack<sup>TM</sup> mobile app fully deployed
- 4,300 unique clients on JobStack as of Q1-18
- Expect 10,000 clients to be actively using JobStack by the end of 2018

- Attractive on-premise solution
  - Perfect fit for larger clients with longerduration / strategic need for contingent workers
  - Strength in the ecommerce vertical
  - Internal focus on new client wins and margin expansion

- Global RPO market experiencing strong growth
- Industry leading proprietary technology – recently launched Affinix<sup>™</sup>, a nextgeneration HR tool
- Attractive margin business with compelling value proposition

Cross-Selling: Leverage significant opportunities with key strategic accounts

### Successful divestiture of PlaneTechs business

Formerly part of PeopleManagment, PlaneTechs specializes in providing temporary skilled mechanics and technicians to aircraft maintenance, repair, overhaul and manufacturing companies in the commercial, government services and business aviation sectors.

### **Transaction Highlights**

- Sold to private, strategic buyer in mid-March
- \$11 million purchase price
- 7.7x 2017 segment profit

### Strategic Rationale

Concentrates our focus on larger market and higher growth and margin opportunities

Small revenue base and growth potential

### **Financial Impact**

- Annual revenue of approximately \$40 million with a 3% segment profit margin
- Divestiture creates revenue headwind of ~2% in 2018



PlaneTechs Historica	Result	<u>s</u>								
Amounts in millions	Q1-1	17	Q2-	17	Q3-	17	Q4-	17	Q1-	18
Revenue	\$	12	\$	11	\$	10	\$	10	\$	8
Segment Profit	\$	0.4	\$	0.4	\$	0.3	\$	0.4	\$	(0.2)

# Lower debt and ample liquidity



Note: Balances as of fiscal period end.

Calculated as total debt divided by the sum of total debt plus shareholders' equity.

# Outlook



# Q2 2018 Outlook

### Amounts in millions, except per share data

Revenue	Outlook	% Growth	% Growth Excluding PlaneTechs
Total	\$585 to \$600	-4% to -2%	-2% to Flat
PeopleReady	\$349 to \$356	-6% to -4%	-6% to -4%
PeopleManagement	\$181 to \$185	-6% to -4%	Flat to 2%
PeopleScout	\$55 to \$58	17% to 25%	17% to 25%

Profitability & Capital Expenditures	Outlook	Notes
Net income per diluted share	\$0.32 to \$0.38	Assumes an effective income tax rate of 16%
Adjusted net income per diluted share	\$0.47 to \$0.53	<ul> <li>\$2.2 million of add-backs related to implementation costs for cloud-based systems</li> </ul>
Capital Expenditures	\$3	<ul> <li>Assumes diluted weighted average shares outstanding of 40.7 million</li> </ul>

Note: Figures may not sum to consolidated totals due to rounding.

# Appendix



### NON-GAAP FINANCIAL MEASURES AND NON-GAAP RECONCILIATIONS

In addition to financial measures presented in accordance with U.S. GAAP, we monitor certain non-GAAP key financial measures. The presentation of these non-GAAP financial measures is used to enhance the understanding of certain aspects of our financial performance. It is not meant to be considered in isolation, superior to, or as a substitute for the directly comparable financial measures prepared in accordance with U.S. GAAP, and may not be comparable to similarly titled measures of other companies.

Non-GAAP Measure	Definition	Purpose of Adjusted Measures
EBITDA and Adjusted EBITDA	EBITDA excludes from net income: - interest and other income (expense), net, - income taxes, and - depreciation and amortization.	<ul> <li>Enhances comparability on a consistent basis and provides investors with useful insight into the underlying trends of the business.</li> </ul>
	Adjusted EBITDA, further excludes: - Work Opportunity Tax Credit third-party processing fees, and	Used by management to assess performance and effectiveness of our business strategies.
	- cloud-based software implementation costs.	- Provides a measure, among others, used in the determination of incentive compensation for management.
Adjusted net income and Adjusted net income, per diluted share	Net income and net income per diluted share, excluding: - gain on divestiture, - amortization of intangibles of acquired	- Enhances comparability on a consistent basis and provides investors with useful insight into the underlying trends of the business.
	businesses, as well as accretion expense related to acquisition earn-out, - cloud-based software implementation costs, - tax effect of each adjustment to U.S. GAAP net income, and - adjusted income taxes to the expected effective tax rate.	<ul> <li>Used by management to assess performance and effectiveness of our business strategies.</li> </ul>

# 1. RECONCILIATION OF U.S. GAAP NET INCOME TO ADJUSTED NET INCOME AND ADJUSTED NET INCOME, PER DILUTED SHARE (Unaudited)

		Q1 2018		Q1 2017		Q2 2018 Outlook*	
(in thousands, except for per share data)		Veeks Ended pr 1, 2018	13 Weeks Ended Apr 2, 2017		13 Weeks Ended Jul 1, 2018		
Net income	\$	8,755	s	4,674	\$	12,900 — \$ 15,400	
Gain on divestiture (1)		(1,393)		_		_	
Amortization of intangible assets of acquired businesses (2)		5,221		5,864		5,100	
Cloud-based software implementation costs (3)		1,715		-		2,200	
Tax effect of adjustments to net income (4)		(887)		(1,642)		(1,200)	
Adjustment of income taxes to normalized effective rate (5)		(675)		(5)	0	-	
Adjusted net income	\$	12,736	\$	8,891	\$	19,000 — \$ 21,500	
Adjusted net income, per diluted share	\$	0.31	s	0.21		\$ 0.47 — \$ 0.53	
Diluted weighted average shares outstanding		40,694		41,937		40,700	

# 2. RECONCILIATION OF U.S. GAAP NET INCOME TO EBITDA AND ADJUSTED EBITDA (Unaudited)

	Q1 2018		Q1 2017		Q2 2018 Outlook®
13 W	eeks Ended	13 W	eeks Ended		13 Weeks Ended
Aj	or 1, 2018	Ap	or 2, 2017		Jul 1, 2018
\$	8,755	\$	4,674	\$	12,900 — \$ 15,400
	864		1,811		2,500 - 2,900
	(2,204)		(74)		(400)
	10,090		11,174		10,200
	17,505		17,585		25,100 — 28,100
	195		272		200
	1,715		_		2,200
\$	19,415	\$	17,857	\$	27,500 — \$ 30,500
	13 W	864 (2,204) 10,090 17,505 195 1,715	13 Weeks Ended Apr 1, 2018  \$ 8,755 864 (2,204) 10,090 17,505 195 1,715	13 Weeks Ended Apr 1, 2018   13 Weeks Ended Apr 2, 2017       \$ 8,755   \$ 4,674       864	13 Weeks Ended   Apr 2, 2017

<sup>\*</sup> Totals may not sum due to rounding

See the last slide of the appendix for footnotes.

#### Footnotes:

- 1. In mid-March 2018, we entered into an asset purchase agreement with a private, strategic buyer for the sale of our PlaneTechs service line, which resulted in a pre-tax gain of \$1.4 million.
- 2. Amortization of intangible assets of acquired businesses as well as accretion expense related to the SIMOS acquisition earn-out.
- 3. Implementation costs for cloud-based systems.
- Total tax effect of each of the adjustments to U.S. GAAP net income using the expected ongoing rate of 16 percent for 2018, due to the enacted U.S. Tax Cuts and Jobs Act, and 28 percent for 2017.
- Adjustment of the effective income tax rate to the expected ongoing rate of 16 percent for 2018, due to the enacted U.S. Tax Cuts and Jobs Act, and 28 percent for 2017.
- These third-party processing fees are associated with generating the Work Opportunity Tax Credits, which are designed to encourage employers to hire workers from certain targeted groups with higher than average unemployment rates and reduce our income taxes.



# **Investor Roadshow Presentation**



## **Forward-Looking Statements**

This document contains forward-looking statements relating to our plans and expectations, all of which are subject to risks and uncertainties. Such statements are based on management's expectations and assumptions as of the date of this release and involve many risks and uncertainties that could cause actual results to differ materially from those expressed or implied in our forward-looking statements including: (1) national and global economic conditions, (2) our ability to attract and retain customers, (3) our ability to maintain profit margins, (4) new laws and regulations that could have a material effect on our operations or financial results, (5) our ability to successfully complete and integrate acquisitions (6) our ability to attract sufficient qualified candidates and employees to meet the needs of our customers, (7) our ability to successfully execute on new business strategies and initiatives such as the consolidation of our service lines and leveraging of mobile technology, and (8) uncertainty surrounding the interpretation and application of the recent 2017 Tax Cuts and Jobs Act and any reduction or change in tax credits we utilize, including the Work Opportunity Tax Credit. Other information regarding factors that could affect our results is included in our Securities Exchange Commission (SEC) filings, including the company's most recent reports on Forms 10-K and 10-Q, copies of which may be obtained by visiting our website at www.trueblue.com under the Investor Relations section or the SEC's website at www.sec.gov. We assume no obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise, except as required by law. Any other reference to future financial estimates are included for informational purposes only and subject to risk factors discussed in our most recent filings with the SEC.

In addition, we use several non-GAAP financial measures when presenting our financial results in this document. Please refer to the reconciliations between our GAAP and non-GAAP financial measures in the appendix to this presentation and on our website at www.trueblue.com under the Investor Relations section for a complete perspective on both current and historical periods. The presentation of these non-GAAP financial measures is used to enhance the understanding of certain aspects of our financial performance. It is not meant to be considered in isolation, superior to, or as a substitute for the directly comparable financial measures prepared in accordance with U.S. GAAP, and may not be comparable to similarly titled measures of other companies. Any comparisons made herein to other periods are based on a comparison to the same period in the prior year unless otherwise stated.

# **Investment Highlights**

Market Leader	Market leader in U.S. industrial staffing and global RPO with increasingly diverse service offerings
Track Record	Track record of favorable growth and investor returns
Positioning	Strong position in attractive vertical markets and flexibility to respond to market trends
Innovation	Leveraging technology to drive growth, competitive differentiation, and increased efficiency
Cash Flow & Balance Sheet	Strong free cash flow and balance sheet

### TrueBlue at a Glance

108,000

Customers served annually with strong diversity<sup>1</sup> 740,000

People connected to work during 2017



#1

Global RPO provider<sup>2</sup>





2013-2017 Average Return on Equity<sup>3</sup>



16% Return \$2.5B 2017 Revenue



PeopleScout named a Leader and Star Performer by Everest Group for service delivery, technology and buyer satisfaction



HRO Today magazine repeatedly recognizes PeopleScout as a global market leader



Thousands of veterans hired per year via internal programs as well as Hiring Our Heroes and Wounded Warriors



Recognized as a Corporate Champion by the Women's Forum of New York for board diversity

<sup>1</sup> No single customer accounted for more than 3% of total revenue for FY 2017.

<sup>&</sup>lt;sup>2</sup> Source: Everest Group, Overall recruitment process outsourcing rankings by annual number of hires (2017).

<sup>&</sup>lt;sup>3</sup> Calculated as adjusted net income divided by average shareholders' equity over the prior four quarters

# **Three Specialized Segments Meet Diverse Customer Needs**







On-demand contingent labor for industrial customers On-site contingent workforce management solutions<sup>1</sup>

Talent solutions for recruiting permanent employees<sup>2</sup>

		■ PeopleReady ■ PeopleManagement	■ PeopleScout
Revenue mix <sup>3</sup>	60%	32%	8%
Segment profit <sup>3</sup>	54%	19%	27%
Margin	5%	3%	21%

¹ We use the following distinct brands to market our PeopleManagement contingent workforce solutions: Staff Management | SMX, SIMOS Insourcing Solutions and Centerline.
² Also includes managed service provider business, which provides customers with improved quality and spend management of their contingent labor vendors.

April 2018

<sup>&</sup>lt;sup>3</sup> Revenue and segment profit calculations based on FY 2017. Starting in FY 2018, we are evaluating performance based on segment revenue and segment profit. Segment profit is comparable to segment adjusted EBITDA amounts reported in prior periods, and this change did not impact the mix of profit by segment. Segment profit includes revenue, related cost of services, and ongoing operating expenses directly attributable to the reportable segment. Segment profit excludes goodwill and intangible impairment charges, depreciation and amortization expense, unallocated corporate general and administrative expense, interest, other income and expense, income taxes, and costs not considered to be ongoing costs of the segment.

# Solving Workforce Challenges Globally

Workforce solutions is a good place to be, as businesses increasingly turn to human capital experts to help solve global talent challenges.

## Shifting Workplace **Dynamics**

**Aworker** shortage is affecting key segments. TrueBlue targets four of the occupations with the highest expected job growth by 2024.1

### Demographic **Changes**

By 2050, the U.S. population over age 65 will be almost double 2012 levels:2 other developed countries are experiencing similar trends.

### Workforce Complexity

Workforces are becoming increasingly complex and global. Companies are struggling to develop multiple value propositions for an increasingly diverse workforce.

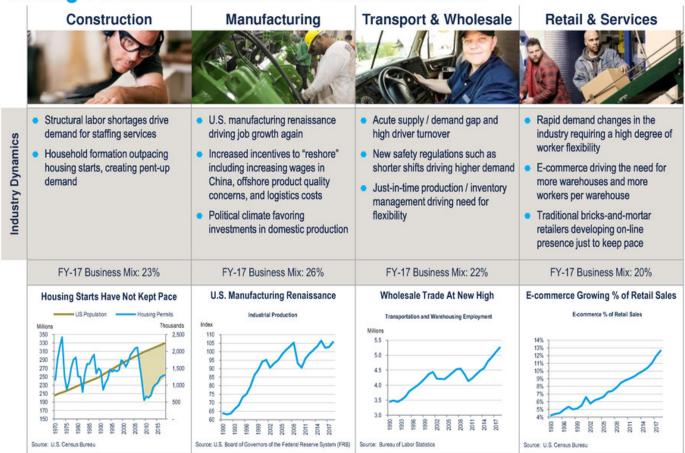


We deliver a robust customer value proposition with specialized workforce solutions for staffing, workforce management, and recruitment process outsourcing.

<sup>1</sup> Bureau of Labor Statistics Employment Projections: Occupations with the most job growth, 2016-2026. Industrial staffing and RPO jobs: #2: food prep/serving workers, #8: labor, freight, stock, and material movers, #12: construction laborers and #16: customer service representatives.

2 U.S. Census Bureau, An Aging Nation: The Older Population in the United States (2014).

# **Strong Position in Attractive Vertical Markets**



## **Powerful Secular Forces in Industrial Staffing**



- U.S. industrial staffing market has grown 6% annually since 2010¹
- Projected to be a \$50B market by 2025<sup>2</sup>



- Moving from branches and paper checks to mobile connectivity and electronic payments
- Opportunity to enhance efficiency and growth



- Skilled worker shortages in key areas where TrueBlue specializes and has a recruiting edge (e.g. skilled construction and truck drivers)
- Deepening of the general contingent labor pool:
  - Influx of lower skilled workers
  - Aging baby boomers embracing the gig economy (semi-retired)



- Rapidly increasing headcount needs for ecommerce – more workers needed per warehouse to facilitate expedited delivery and handle returns
- Traditional warehousing focused on moving pallets; e-commerce involves individual pieces and an increased need for a flexible workforce



- Growth in temporary staffing employment is outpacing the overall labor market growth:
  - Uneven demand and dramatic seasonal volume drives more contingent hiring
  - Economic uncertainty associated with the longer cycle makes contingent labor more attractive



- On-Shoring Comeback
- Domestic manufacturing is starting to make a comeback, with >1 million new jobs since 2010<sup>3</sup>
- Political climate making overseas investments/dependence less attractive
- Rising wages in developing countries; higher shipping costs; concerns about quality and production speed

Source: Staffing Industry Analysts

<sup>2</sup> Source: TrueBlue estimate based on 6% CAGR from 2018 to 2025.

<sup>3</sup> Source: Bureau of Labor Statistics.

April 2018

### **Segment Strategy Highlights**







# Leverage Digital Strategy

- Compelling technology
   + established branch
   network
- Value creation: 24/7 order fulfilment, enhanced customer/worker experience
- 15%+ margins on incremental revenue

# Grow On-Premise Solutions

- Differentiated offering
- Perfect fit for larger customers with longer-duration / strategic need for contingent workers
- Strength in the ecommerce vertical

#### **Well Positioned**

- Recognized global leader
- High growth market
- Attractive margins

#### **Leverage Digital Strategy**

- Best-in-class proprietary technology (Affinix™)
- Mobile-first, Al-enabled, cloud-based platform
- Streamlines the candidate sourcing process

Boost shareholder returns through share repurchase

April 2018



# JobStack<sup>™</sup> Mobile App – A Competitive Differentiator

JobStack $^{\text{TM}}$  is a next generation mobile app that algorithmically matches workers with available jobs.

### **Compelling Technology**

- 24/7 order creation
- Real-time order fill rates
- Associate ratings
- Worksite ratings
- Work week control

#### **Driving Value for TrueBlue**

- Round-the-clock revenue generation
- Improved associate experience
- Lift associate quality
- Enhanced communication & safety
- Tap into larger and more diverse talent pool







April 2018



# **On-premise and E-commerce**



- Perfect fit for larger customers with longer-duration / strategic need for contingent workers
- Staff Management is PeopleManagement's flagship onpremise solution and a recognized industry leader



- Labor intensive pick-and-pack movement v. traditional bulk pallets
- Increasing demand for PeopleManagement's ability to deliver a flexible, fully sourced and managed workforce



## **PeopleScout: Attractive Margin and Rapid Growth**

### Industry Leadership

- #1 global provider of enterprise RPO¹
- Emerging healthcare vertical strength

#### Differentiated Service

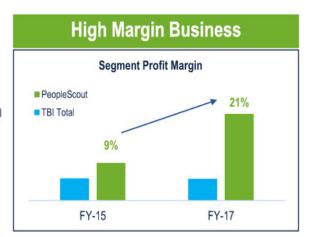
Proprietary technology drives value-add recruitment capabilities

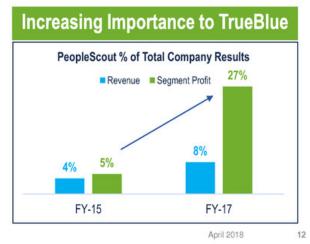
## Growing Market

12% global market growth CAGR<sup>2</sup>

### Global Prospects

Opportunity to broaden footprint in Europe and Asia Pacific





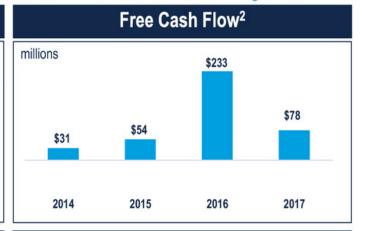
Source: Everest Group. Overall RPO rankings by annual number of hires (2017).

<sup>&</sup>lt;sup>2</sup> Source: NelsonHall (2018). Represents estimated market CAGR from 2017-2022

# Well Positioned to Boost Shareholder Returns with Buybacks

#### **Highlights**

- \$100M stock buyback authorization<sup>1</sup>
- Ample cash flow generation
- Strong balance sheet



### Total Debt to Adjusted EBITDA<sup>3</sup> 1.7x 1.7x 1.0x 0.9x 2014 2015 2017



\$100 million stock repurchase authorization announced on 30 October, 2017. \$93 million remaining under the authorization as of 31 March, 2017.

2016

- <sup>2</sup> Calculated as net cash provided by operating activities, minus purchases for property and equipment.
- 3 See the appendix to this presentation and "Financial Information" in the Investors section of our website at www.trueblue.com for a definition and full reconciliation of non-GAAP financial measures to GAAP financial results.
  4 Calculated as adjusted net income divided by average shareholders' equity at the end of the prior four quarters.

# **Appendix**



#### NON-GAAP FINANCIAL MEASURES AND NON-GAAP RECONCILIATIONS

In addition to financial measures presented in accordance with U.S. GAAP, we monitor certain non-GAAP key financial measures. The presentation of these non-GAAP financial measures is used to enhance the understanding of certain aspects of our financial performance. It is not meant to be considered in isolation, superior to, or as a substitute for the directly comparable financial measures prepared in accordance with U.S. GAAP, and may not be comparable to similarly titled measures of other companies.

Non-GAAP Measure	Definition	Purpose of Adjusted Measures				
EBITDA and Adjusted EBITDA	EBITDA excludes from net income (loss): - interest and other income (expense), net, - income taxes, and - depreciation and amortization.	<ul> <li>Enhances comparability on a consistent basis and provides investors with useful insight into the underlying trends of the business.</li> </ul>				
	Adjusted EBITDA, further excludes: - acquisition/integration and other costs, - goodwill and intangible asset impairment charge, and	<ul> <li>Used by management to assess performance and effectiveness of our business strategies.</li> </ul>				
	- Work Opportunity Tax Credit third-party processing fees.	- Provides a measure, among others, used in the determination of incentive compensation for management.				
Adjusted net income and Adjusted net income, per diluted share	Net income (loss) and net income (loss) per diluted share, excluding: - acquisition/integration and other costs, - goodwill and intangible asset impairment charge.	<ul> <li>Enhances comparability on a consistent basis and provides investors with useful insight into the underlying trends of the business.</li> </ul>				
	- amortization of intangibles of acquired businesses, as well as accretion expense related to acquisition earn-out, - tax effect of each adjustment to U.S. GAAP net income (loss), and - adjusted income taxes to the expected effective tax rate.	<ul> <li>Used by management to assess performance and effectiveness of our business strategies.</li> </ul>				
Free cash flow	Net cash provided by operating activities, minus cash purchases for property and equipment.	- Used by management to assess cash flows				

# 1. RECONCILIATION OF U.S. GAAP NET INCOME (LOSS) TO ADJUSTED NET INCOME AND ADJUSTED NET INCOME, PER DILUTED SHARE (Unaudited)

		2017		2016		2015		2014
	52	Weeks Ended		53 Weeks Ended		52 Weeks Ended		52 Weeks Ended
(in thousands, except for per share data)*	Dec 31, 2017		Jan 1, 2017		Dec 25, 2015		Dec 26, 2014	
Net income (loss)	\$	55,456	\$	(15,251)	\$	71,247	S	65,675
Acquisition/integration and other costs (1)		162		12,223		5,135		5,220
Goodwill and intangible asset impairment charge (2)		_		103,544		_		_
Amortization of intangible assets of acquired businesses (3)		22,290		27,069		19,903		12,046
Tax effect of adjustments to net income (loss) (4)		(6,287)		(39,994)		(7,011)		(4,834)
Adjustment of income taxes to normalized effective rate (5)		380		606		(1,805)		(6,747)
Adjusted net income	\$	72,001	\$	88,197	\$	87,469	S	71,360
Adjusted net income, per diluted share	\$	1.74	\$	2.10	\$	2.10	\$	1.73
Diluted weighted average shares outstanding		41,441		41,968		41,622		41,176

# 2. RECONCILIATION OF U.S. GAAP NET INCOME (LOSS) TO EBITDA AND ADJUSTED EBITDA (Unaudited)

	2017		2016		2015		2014
52 Weeks Ended Dec 31, 2017		53 Weeks Ended Jan 1, 2017		52 Weeks Ended Dec 25, 2015		52 Weeks Ended Dec 26, 2014	
\$	55,456	S	(15,251)	s	71,247	\$	65,675
	22,094		(5,089)		25,200		16,169
	14		3,345		1,395		(116)
	46,115		46,692		41,843		29,474
	123,679		29,697		139,685		111,202
	162		12,223		5,135		5,220
	-		103,544		_		_
	805		1,858		2,352		3,020
\$	124,646	\$	147,322	S	147,172	\$	119,442
		52 Weeks Ended Dec 31, 2017 \$ 55,456 22,094 14 46,115 123,679 162 805	52 Weeks Ended Dec 31, 2017  \$ 55,456 22,094 14 46,115 123,679 162 805	52 Weeks Ended Dec 31, 2017         53 Weeks Ended Jan 1, 2017           \$ 55,456         \$ (15,251)           22,094         (5,089)           14         3,345           46,115         46,692           123,679         29,697           162         12,223           —         103,544           805         1,858	52 Weeks Ended Dec 31, 2017         53 Weeks Ended Jan 1, 2017         52 Volume           \$ 55,456         \$ (15,251)         \$           \$ 22,094         (5,089)         14         3,345           46,115         46,692         46,692           162         12,223         103,544           805         1,858	52 Weeks Ended Dec 31, 2017         53 Weeks Ended Jan 1, 2017         52 Weeks Ended Dec 25, 2015           \$ 55,456         \$ (15,251)         \$ 71,247           22,094         (5,089)         25,200           14         3,345         1,395           46,115         46,692         41,843           123,679         29,697         139,685           162         12,223         5,135           —         103,544         —           805         1,858         2,352	52 Weeks Ended Dec 31, 2017         53 Weeks Ended Jan 1, 2017         52 Weeks Ended Dec 25, 2015         52 Weeks Ended Dec 25, 2015 <th< td=""></th<>

See the last slide of the appendix for footnotes.

April 2018

# 3. RECONCILIATION OF NET CASH PROVIDED BY OPERATING ACTIVITIES TO FREE CASH FLOWS (Unaudited)

	2017 52 Weeks Ended Dec 31, 2017		2016 53 Weeks Ended Jan 1, 2017		2015 52 Weeks Ended Dec 25, 2015		2014 52 Weeks Ended Dec 26, 2014	
(in thousands)								
Net cash provided by operating activities	\$	99,851	\$	261,754	\$	72,072	\$	47,525
Capital expenditures		(21,958)		(29,042)		(18,394)		(16,918)
Free cash flows	\$	77,893	\$	232,712	\$	53,678	\$	30,607

See the last slide of the appendix for footnotes.

#### Footnotes:

- 1. Acquisition/integration and other costs related to the acquisition of the recruitment process outsourcing business of Aon Hewitt, which was completed on January 4, 2016, the acquisition of SIMOS, which was completed on December 1, 2015, the acquisition of Seaton, which was completed on June 30, 2014, the acquisition of MDT, which was completed on February 4, 2013, the acquisition of The Work Connection, which was completed October 1, 2013 and the acquisition of certain assets of Crowley Transportation Services, which was completed June 2013. In addition, other charges for the fiscal year ended December 31, 2017, include a workforce reduction charge of \$2.5 million primarily associated with employee reductions in the PeopleReady business, offset by \$2.3 million of workers' compensation benefit. The workers' compensation benefit is associated with the favorable settlement of insurance coverage associated with a former insurance company and other items not considered part of our core operations. Other charges for the fiscal year ended January 1, 2017, consist of costs of \$2.6 million associated with our exit from the Amazon delivery business, \$1.3 million adjustment to increase the earn-out associated with the acquisition of SIMOS, and branch signage write branch signage write-offs of \$1.6 million due to our re-branding to PeopleReady.
- 2. The Goodwill and intangible asset impairment charge for the fiscal year ended January 1, 2017, included \$99.3 million of impairment charges relating to our Staff Management | SMX, hrX, and PlaneTechs reporting units, and write-off of the CLP and Spartan reporting unit trade names/trademarks of \$4.3 million due to the rebranding to PeopleReady. Note, our PeopleScout and hrX service lines were combined during fiscal 2016 and now represent a single operating unit (PeopleScout).
- Amortization of intangible assets of acquired businesses as well as accretion expense related to the SIMOS acquisition earn-out.
- 4. Total tax effect of each of the adjustments to U.S. GAAP net income (loss) using the expected rate of 28 percent.
- 5. Adjustment of the effective income tax rate to the expected rate of 28 percent.
- These third-party processing fees are associated with generating the Work Opportunity Tax Credits, which are designed to encourage employers to hire workers from certain targeted groups with higher than average unemployment rates and reduce our income taxes.